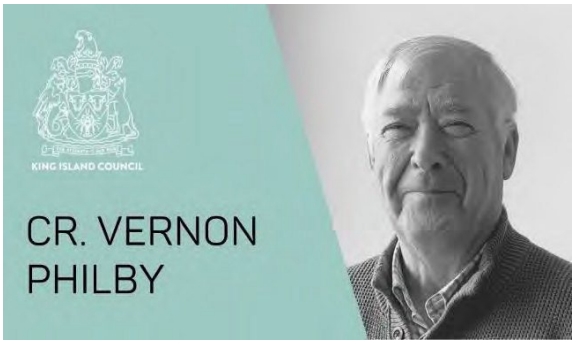
ANNUAL PLAN & BUDGET ESTIMATES 2022/23

KING ISLAND COUNCIL

ELECTED MEMBERS



ANNUAL PLAN 2022/23

KING ISLAND COUNCIL

INTRODUCTION

GENERAL MANAGER

KATE MAURIC

10-Year Strategic Plan – Strategic Priorities

It is with great pleasure we present the Council's Annual Plan and Budget Estimates for FY2022/23, which is consistent with the newly adopted King Island Council Strategic Plan 2022 – 2032, and associated ten-year legislative documentation.

A major focus for the Annual Plan 2022/23 will be the commencement of some major projects, these are the $5m "Hub" and the $1m "Community Gym". These are major projects for Council and have been in development for some time. Alongside these major projects, Council will be prioritising infrastructure projects, which are important to maintaining the service level for the community.

This budget proposes a continuation of the significant works program of local roads, footpaths, sport and recreation facilities and community buildings, while continuing its core service deliver, asset construction/ maintenance, operations and regulatory compliance.

Council will continue to focus on developing a strong project management structure, to facilitate the most efficient and effective delivery, of its infrastructure and associated projects. The Plan also proposes to embed strong Council governance and operational systems to underpin Councils ongoing efficiencies, stability and sustainability.

The 10-Year Strategic Plan sets out Council's goals and strategies for each of Council's four main functions.

Please note under each function; planning and projects the items in light grey are not the focus for this Annual Plan FY2022/23.

This Annual Plan presents the priorities for each of these functions for 2022/23, as follows:

Function 1 – Provisions of Essential Council Infrastructure

Local Roads, Bridges, Footpaths/Walking Tracks and Associated Assets
King Island Airport
Waste Management
Parks and Recreation Facilities
Community Buildings, Amenities and Structures

Function 2 – Administration of Statutory, Regulatory and Compliance Services

Statutory Land Use Planning and Development Assessment
Building and Plumbing
Public Health and Environmental Management
Dog and Animal Control
Emergency Management
Environmental Risks and Climate Change

Function 3 – Facilitation of Community, Economic and Environmental Sustainability

Community and Social Development
Heritage, Arts and Cultural Development
Environmental and Resource Management
Economic Development
Sport and Recreation Development

Function 4 – Administration of Council Governance, Management and Operations

Governance, Management and Operations

Covid-19 Recovery

A specific requirement for Council to set out its strategies to meet Council's public health goals.
Although the Public Health Emergency Declaration in response to COVID-19 will end in Tasmania from 12.01 am Friday 1 July 2022, it's imperative we remain vigilant that COVID-19 is still present in the Tasmania community.

Tasmanian Public Health still encourages safe behaviour from individuals, business, and workplaces, and take an active role in assessing and reducing their own risk.

Several measures will remain in place through Public Health Orders under the *Public Health Act 1997.* These measures include isolation measures, close contact rules, testing, workplace health and safety practices, masks recommended, and COVID-19 safe behaviours.

Councils' role will be to continue to assist the State and Commonwealth Government administer measures, and prevention strategies and communicate these to our community of King Island through the relevant channels, including the King Island Courier, King Island Radio, social media, and community noticeboards.

From an Island perspective, Council has an active role in emergency management, via the Municipal Emergency Management Committee, alongside our dedicated volunteer emergency organisations, Ambulance Tasmania, State Emergency Service (SES), and Tasmania Fire Service.

Council also recognises the significant work by Tasmania Police, King Island District Hospital and Health Centre, Ochre Health, and Biosecurity.

These organisations were instrumental in the first response to the virus coming to the Island in January 2022 and will continue to play a vital role in community health response to COVID-19.

BUDGET ESTIMATES

2022/23

KING ISLAND COUNCIL

King Island Council
Budget Operating Statement
For Year Ending 30 June 2023

Statutory Operating Result	Note #	*Actual 20/21*	*Budget 21/22*	*Forecast 21/22*	*Budget 22/23*	*Variance Bud 22/23 to Bud 21/22*
Revenue						
Statutory Charges		104,524	115,500	114,153	99,996	-15,504
User Charges		604,630	645,708	835,253	662,408	16,700
General Grants excluding FAG prepayment		1,027,803	1,381,760	1,512,770	465,520	739,425
FAG Prepayment received in current year		985,628	0	1,655,665	0	-1,655,665
Capital Grants		574,732	1,862,268	1,862,136	3,826,167	1,963,899
Contributions Non-monetary assets		205,000	0	0	0	0
Interest		74,419	54,996	66,008	135,996	81,000
Private Works		1,459,383	1,455,288	1,456,524	1,005,984	-449,304
Other Revenues		632,620	653,596	866,258	755,508	101,912
Rates & Special charges		2,662,423	2,723,926	2,711,082	2,856,476	132,550
Total Revenues		**8,331,161**	**8,893,042**	**11,079,847**	**9,808,055**	**915,013**
Expenses						
Employee Costs		-2,515,439	-2,687,940	-2,760,881	-3,259,392	-571,452
Contracts		-1,825,972	-2,493,144	-2,351,347	-1,917,692	575,452
Materials		-1,848,570	-1,857,468	-2,097,433	-1,973,085	-115,617
Internal (cost centre recharges)		1,425,915	1,261,992	992,290	1,227,996	-33,996
Other Expenses		-879,356	-974,166	-933,220	-1,114,538	-140,372
Finance Costs		-36,841	-31,332	-31,708	-26,676	4,656
Depreciation		-1,954,220	-1,991,208	-2,072,724	-2,077,104	-85,896
(Loss)/Gain on disposal of assets		1,713	0	0	0	0
Total Expenses		**-7,632,769**	**-8,773,266**	**-9,255,023**	**-9,140,491**	**-367,225**
Statutory Surplus / (Deficit)		**698,392**	**119,776**	**1,824,825**	**667,564**	**547,788**

Net Underlying Surplus/(Deficit)	Note #	*Actual 20/21*	*Budget 21/22*	*Forecast 21/22*	*Budget 22/23*	*Variance Bud 22/23 to Bud 21/22*
Statutory Surplus / (Deficit)		**698,392**	**119,776**	**1,824,825**	**667,564**	**547,788**
Adjustments for FAG Prepayments						
Add FAG Prepayment for current year received in prior year		1,007,710	985,628	985,628	1,655,665	670,037
Less FAG Prepayment for subsequent year received in current year		-985,628	0	-1,655,665	0	0
Capital Grant Income		-458,532	-1,832,268	-1,802,268	-3,826,167	-1,993,899
Contributions Non-monetary assets		-205,000	0	0	0	0
Net Underlying Surplus/(Deficit)		**56,942**	**-726,864**	**-647,480**	**-1,502,938**	**-776,074**

Underlying "Cash" Result	Note #	Actual 20/21	Budget 21/22	Forecast 21/22	Budget 22/23	Variance Bud 22/23 to Bud 21/22
Net Underlying Surplus/(Deficit)		56,942	-726,864	-647,480	-1,502,938	-776,074
Add back						
Depreciation		1,954,220	1,991,208	2,072,724	2,077,104	85,896
Loss on disposal of property, plant & equipment		-1,713	0	0	0	0
Less						
Capital Expenditure		-1,462,585	-3,386,000	-3,386,000	-2,301,584	1,084,416
Deduct: Capital Grant Income		458,532	1,832,268	1,802,268	864,531	-967,737
Net Capital Expenditure from Council sourced funds		-1,004,053	-1,553,732	-1,583,732	-1,437,053	116,679
Loan Repayments		-153,688	-159,225	-159,225	-46,782	112,443
Sub-Total "Cash" Surplus/(Deficit)		**851,708**	**-448,613**	**-317,713**	**-909,669**	**-461,056**
"HUB"and community Gym Projects						
Capital Expenditure		0	0	0	-3,426,153	-3,426,153
Deduct: Capital Grant Income		0	0	0	2,961,636	2,961,636
Net Capital Expenditure from Council sourced funds		0	0	0	-464,517	-464,517
Net Underlying "Cash" Surplus/(Deficit)		**851,708**	**-448,613**	**-317,713**	**-1,374,186**	**-925,573**

CAPITAL EXPENDITURE

Council's capital budget for 2022/23 is significantly impacted by one-off Commonwealth and State Government grant commitments. At the time of preparing the budget, Council has either signed grant deeds or has written commitments for the following in 2022/23:

- CDGP – King Island hub facilities ($5m in total over two years) $2,584,340
- CDGP – Currie gymnasium ($1m over two years) $841,813
- State Government – Memorial Park and footpaths $450,000
- Roads to Recovery $414,000

These amounts have been included in the 2022/23 budget.

It is proposed that Council assign a further $1,437,000 to the 'Capital Works' program, add it to the grant funds and allocate, as follow:

- Road resheeting $285,000
- Roadside drainage and culverts $600,000
- Footpaths and kerbs $37,000
- Parks and recreation $50,000
- Plant and Fleet $350,000
- Corporate $115,0000

Total **$1,437,000**

Individual capital projects will be submitted to Council for formal review and adoption.

King Island Council
Budget Statements of Financial Position
As at 30 June 2023

	Note	June 2021	Annual Budget 21/22	Forecast 21/22	Annual Budget 22/23
Assets					
Current assets					
Cash and cash equivalents		1,046,793	355,433	493,996	512,145
Investments		6,533,647	5,320,181	7,397,876	4,397,876
Trade and other receivables		549,817	417,271	691,821	691,821
Inventories		697,943	722,808	671,098	671,098
Other assets		33,708	87,650	121,789	121,789
Total current assets		**8,861,908**	**6,903,343**	**9,376,580**	**6,394,729**
Non-current assets					
Investment in water corporation		4,727,929	4,375,831	4,727,929	4,727,929
Property, infrastructure, plant and equipment		67,995,043	65,633,990	69,308,319	72,958,952
Total non-current assets		**72,722,972**	**70,009,821**	**74,036,248**	**77,686,881**
Total assets		**81,584,880**	**76,913,164**	**83,412,828**	**84,081,610**
Liabilities					
Current liabilities					
Amounts payable and other accrued expenses		(346,535)	(387,824)	(513,990)	(513,990)
Trust funds and deposits		(14,743)	(13,972)	(18,071)	(18,071)
Other Liabilities		(478,430)	(188,252)	(384,530)	(384,530)
Provisions		(417,512)	(456,480)	(492,466)	(540,466)
Contract liabilities				-	-
Interest-bearing loans and borrowings		(159,225)	(46,782)	(46,782)	(48,552)
Total current liabilities		**(1,416,445)**	**(1,093,310)**	**(1,455,839)**	**(1,505,609)**
Non-current liabilities					
Other Liabilities		-	(6,178)	-	-
Provisions		(166,017)	(113,262)	(176,529)	(176,529)
Interest-bearing loans and borrowings		(727,741)	(680,960)	(680,959)	(632,407)
Total non-current liabilities		**(893,758)**	**(800,400)**	**(857,488)**	**(808,936)**
Total liabilities		**(2,310,204)**	**(1,893,710)**	**(2,313,328)**	**(2,314,546)**
Net Assets		**79,274,677**	**75,019,454**	**81,099,501**	**81,767,065**
Equity					
Accumulated surplus		(30,491,261)	(29,903,993)	(32,126,665)	(34,248,894)
Asset Revaluation Reserve		(44,498,001)	(42,388,127)	(44,498,001)	(44,498,001)
Fair Value Reserve		172,382	172,382	172,382	172,382
Financial Policy Reserves - Restricted Funds		(4,457,796)	(2,899,716)	(4,647,217)	(3,192,552)
Total Equity		**(79,274,677)**	**(75,019,454)**	**(81,099,501)**	**(81,767,065)**

King Island Council
Budget Statement of Cash Flows
For Year Ending 30 June 2023

	June 2021	Budget 2021/22	Forecast 2021/22	Annual Budget 22/23	Variance Budget 22/23 to Forecast
Cash Flows from operating activities					
Rates	2,703,328	2,856,476	2,711,082	2,856,476	145,394
User Charges	616,418	762,404	949,406	762,404	(96,412)
General Grants	2,157,059	465,520	3,168,435	465,520	(534,893)
Reimbursements	1,599,142	1,005,984	1,314,520	1,005,984	(431,574)
Statutory Charges					-
Interest	79,240	135,996	66,008	135,996	45,996
Investment revenue from water corporation	33,000	72,000	66,000	72,000	6,000
Other Revenues	689,390	683,508	800,258	683,508	127,284
Net GST refund/payment	142,860				
Payments to suppliers	(3,982,974)	(2,662,781)	(3,350,271)	(2,662,781)	
Payments to employees	(2,394,746)	(3,211,392)	(2,675,415)	(3,211,392)	(532,477)
Finance Costs	(36,842)	(26,676)	(31,708)	(26,676)	16,029
Other Expenses	(55,741)	(1,114,538)	(933,220)	(1,114,538)	(32,522)
Net cash provided by (used in) operating activities	**1,550,134**	**(1,033,499)**	**2,085,094**	**- 1,033,499**	**(1,287,175)**
Cash flows from investing activities					
Payments for property, plant and equipment	(1,462,585)	(2,248,584)	(3,386,000)	(5,727,737)	(2,341,737)
Proceeds from sale of property, plant and equipment	145,544	-	-	-	-
Capital grants	574,732	864,531	1,862,136	3,826,167	1,964,031
Investments in term deposits	(1,682,970)	2,500,000	(864,230)	3,000,000	3,864,230
Net cash provided by (used in) investing activities	**(2,425,279)**	**1,115,947**	**(2,388,094)**	**1,098,430**	**3,486,524**
Cash flows from financing activities					
Trust Funds and deposits	16,725	-	(90,572)	-	90,572
Repayment of interest bearing loans and borrowings	(153,689)	(46,782)	(159,225)	(46,782)	112,443
Net cash provided by (used in) financing activities	**(136,964)**	**(46,782)**	**(249,797)**	**(46,782)**	**203,015**
Net increase (decrease) in cash and cash equivalents	(1,012,109)	35,666	(552,796)	18,149	570,945
Cash and cash equivalents at the beginning of the financial year	2,058,902	493,996	1,046,793	493,996	(552,797)
Cash and cash equivalents at the end of the financial year	**1,046,793**	**529,662**	**493,997**	**512,145**	**18,149**

Restricted and unrestricted cash and investments	June 2021	Budget 2021/22	Forecast 2021/22	Annual Budget 22/23	Variance Budget 22/23 to Forecast
Cash at end of financial year	1,046,793	529,662	493,997	512,145	18,149
Investments	6,533,647	5,320,181	7,397,876	4,397,876	-3,000,000
Total cash and investments	**7,580,440**	**5,849,843**	**7,891,873**	**4,910,022**	**-2,981,851**
Restricted cash and investments					
Financial policy reserves	4,457,796	2,899,716	4,647,217	3,192,552	-1,454,665
Funds held in trust	14,743	13,972	18,071	18,071	0
Total	**4,472,540**	**2,913,688**	**4,665,288**	**3,210,623**	**-1,454,665**
Unrestricted cash and investments at end of financial year	**3,107,900**	**2,936,155**	**3,226,585**	**1,699,398**	**-1,527,186**

Function 1:
Provision of Essential Infrastructure

1.1 Local Roads, Bridges, Footpaths/Walking Tracks and Associated Assets

10-Year Goal

To ensure Council's local road and pedestrian networks and associated assets are fit-for-purpose and provide a safe and efficient standard for users and the community.

Strategies

Service, Maintenance and Compliance:

1.1.1 Continue a program of regular road network and asset condition inspections and preventative maintenance and repairs to road surfaces, bridges, roadside drainage, and vegetation.

1.1.2 Continue a program of improving Council's strategic asset management capability through regular asset condition monitoring and management review, in order to:

- Effectively manage asset and public safety risks and implement suitable control measures within the resources available, and in conjunction with the Department of State Growth.
- Ensure expenditure on asset upgrades, renewal, and preventative maintenance programs is put to best use.
- Support long-term financial planning, asset accounting, and financial reporting requirements. and
- Maintain asset information, including periodic valuations, to meet compliance requirements in state legislation and submit data returns to the Local Government Division, the State Grants Commission, and the Tasmanian Audit Office.

1.1.3 Investigate and respond to service requests made by the community in a timely manner.

1.1.4 Regularly review and update the long-term asset management plan for the maintenance and upgrading of roads, bridges, drainage, footpaths/walking tracks, street lighting and street furniture.

Planning and Projects:

1.1.5 Prioritise allocations of revenue from government grants and other sources in the long-term financial and asset management plans to progressively seal major local gravel roads, improve local roads used by heavy vehicles and upgrade roadside drainage and footpaths.

1.1.6 Negotiate with the State Government to have heavy vehicle registration fees collected on the island transferred to Council to upgrade local roads used by heavy vehicles.

1.1.7 Negotiate with the State Government to review and rationalise the island's road network to clarify heavy vehicle routes to be managed by the State Government and local roads to be managed by Council.

1.1.9 Maintain a list of 'shovel-ready' road, bridge, drainage, and footpath/walking track projects suitable for funding under State or Commonwealth Government grant programs.

1.2 King Island Airport

10-Year Goal

To maintain and develop the Airport as a safe, secure, and strategic gateway for King Island supporting growth in resident, air freight, business, and visitor travel.

Strategies

Service, Maintenance and Compliance:

1.2.1 Continue regular monitoring and management of airport operations, including annual technical inspections and reporting requirements, to meet safety and security compliance standards.

1.2.2 Update the emergency management and recovery plan as per legislation, and be prepared to implement the plan, as and when required.

1.2.3 Undertake regular asset condition inspections and implement preventative maintenance programs and repairs.

1.2.4 Monitor and maintain commercial lease agreements and support the delivery of customer-driven and efficient business services at the Airport.

1.2.5 Maintain professional working relationships with the regular passenger transport and charter operators, the Royal Flying Doctor Service, general aviation, the King Island Aeroclub and businesses and agencies operating at the airport.

1.2.6 Strengthen financial management systems and debt recovery.

1.2.7 Strive to manage airport operations on a financial cash-neutral basis.

Planning and Projects:

1.2.8 Finalise the drainage master plan and update the airport master plan.

1.2.9 Continue to implement drainage improvements prioritised in the drainage master plan

1.2.10 Continue to improve aircraft apron parking and landside traffic management, parking, and pedestrian safety.

1.2.11 Facilitate plans for the further development of private commercial services for the travelling public and freight handing.

1.2.12 Implement the long-term asset and financial management plan for the airport and prioritise allocation of external grants and other available funds for future asset renewals and upgrades.

1.2.13 Maintain a list of 'shovel-ready' projects suitable for funding under State or Commonwealth Government grant programs.

1.3 Waste Management

10-Year Goal

To continue to improve environmental management of waste by minimising the volume and type of waste going to landfill and increasing resource recovery through sustainable, community-based recycling and reuse on-island.

Strategies

Service, Maintenance and Compliance:

1.3.1 Continue to provide an efficient and affordable waste collection service for residents and businesses.

1.3.2 Comply with operational conditions and requirements in Environment Protection Notices (EPN) for the Parenna and Charles Street landfill sites, including environmental monitoring and reporting to the Environment Protection Authority (which includes pest management, monitoring and capping – directed by the EPN & EPA).

1.3.3 Continue to minimise waste going to landfill and maximise the capacity of both landfills to extend their useful life.

1.3.4 Continue to implement glass, tyre and investigate other on-island recycling and reuse initiatives, such as cardboard processing/compaction

1.3.5 Collaborate with the King Island District High School Green Team, the Lions Club, residents, businesses, and industry to further promote and develop island-based, sustainable recycling, reuse, and waste processing solutions.

1.3.6 Respond to service requests made by the community.

Planning and Projects:

1.3.7 Develop Charles Street as a waste handling, recycling and reuse facility for the community and businesses.

1.3.8 Work with the State Government, its agencies, and contractors to ensure state-wide waste management reforms are cost effective, workable, and affordable for King Island.

1.3.9 Evaluate and prepare plans for waste compaction and treatment systems and other recommendations in the King Island Waste Management Strategy 2019/2029.

1.3.10 Implement the long-term asset and financial management plan for waste management and prioritise allocation of external grants and other available funds to improve reuse and recycling services.

1.3.11 Maintain a list of 'shovel-ready' projects suitable for funding under State or Commonwealth Government grant programs.

1.4 Parks and Recreation Facilities

10-Year Goal

To maintain and develop Council's recreation and sporting facilities, in conjunction with user groups, community organisation and other recreation providers, to support participation by residents of all ages in safe and healthy physical activities**.**

Strategies

Service, Maintenance and Compliance:

1.4.1 Conduct annual audits of Council's parks, recreation and sporting facilities and areas to identify and address any non-compliance with safety standards.

1.4.2 Support recreation activities, sporting groups and events that encourage healthy active participation by the community.

1.4.3 Manage and maintain grounds and facilities in conjunction with lessees and agreed maintenance, budget, and safety programs.

1.4.4 Monitor and maintain lease agreements.

1.4.5 Maintain lease and user fees at an affordable level to maximise participation.

1.4.6 Respond to service requests made by the community.

Planning and Projects:

1.4.7 Implement projects funded through external grants to upgrade the Currie oval and Grassy oval precincts and sporting facilities to a contemporary standard.

1.4.8 Continue to develop playground and recreational facilities in Currie, Grassy and Naracoopa that offer experience play areas, which engage and provide diverse spaces.

1.4.9 Progressively review recommendations applicable to Council from the King Island Recreation Plan 2020-2029 and prioritise those to be included in the annual plan and budget.

1.4.10 Monitor as required, and update master plans for each of Council's parks, playgrounds, skate and bike facilities, sports ovals, and facilities in consultation with users and the community.

1.4.11 Work with and support, community-based recreation, and sporting organisations to implement applicable recommendations in King Island Recreation Plan 2020-2029 and address issues as and when they arise.

1.4.12 Work toward a fair and equitable system of rates, fees, and charges that supports and encourages community sporting and recreation groups

1.4.13 Support investment by State and Commonwealth Governments, the private sector and off- island stakeholders to improve the island's sporting and recreation facilities, coastal and in-land walking tracks and toilet and visitor facilities Island wide.

1.4.14 Provide small grants program to support community-based organisations with facility improvements, activities, and events.

1.4.15 Maintain a list of 'shovel-ready' projects suitable for funding under State or Commonwealth Government grant programs.

1.4.16 Actively progress the Community Sports Facility Redevelopment, which is the construction of a new community facility, upgrade of courts and carpark.

1.5 Council Buildings, Amenities and Structures

10-Year Goal

To continue to provide buildings, amenities and structures that are needed for Council operations and community use.

Strategies

Service, Maintenance and Compliance:

1.5.1 Continue regular building condition inspections and implement preventative maintenance programs.

1.5.2 Maintain cleaning programs to protect the health of users.

1.5.3 Monitor, manage and as required, update building leases.

1.5.4 Maintain clear, consistent, and fair provisions in leases across different properties and tenants.

1.5.5 Set rents and hire fees at levels which promote community use of Council-owned properties and recognises the financial savings achieved by community groups delivering services and activities, which Council would otherwise provide.

Planning and Projects:

1.5.6 Implement the long-term asset and financial management plan for Council's buildings, amenities, and structures.

1.5.7 Prioritise allocation of external grants and other available funds to upgrade existing facilities and, if feasible and sustainable, develop new facilities.

1.5.8 Periodically review Council property holdings to ensure they are fit-for-purpose and efficiently managed.

1.5.9 Maintain a list of 'shovel-ready' projects suitable for funding under State or Commonwealth Government grant programs.

Function 2:

Administration of Statutory, Regulatory and Compliance Services

2.1 Statutory Land Use Planning and Development Assessment

10-Year Goals

To continue to ensure land use and development applications comply with statutory land use and development plans and processes set out in the *Land Use Planning and Approvals Act 1993*, the Planning Scheme and other related legislation and regulation.

To continue to work with the State Government to ensure the Tasmanian Planning Scheme and other planning reforms take into account the island's land use and development circumstances and facilitate sustainable development, which include land clearing considerations and potential incentives to improve environmental stewardship by landholders.

To continue to monitor and update the King Island Land Use Plan to address changing land use and development trends and support future planning scheme amendments.

Strategies

Service and Compliance:

2.1.1 Maintain efficient, timely and transparent systems to receive and process development applications consistent with Council's role as a statutory Planning Authority, planning legislation and the planning scheme.

2.1.2 Inform those initiating development applications and those potentially impacted by such applications, of the statutory rules and processes that govern planning decision making and appeal systems (where warranted include on-island assessments of biodiversity impacts associated with development proposals, such as advocating for sustainable development considerations such as inclusions of appropriate buffers between development and natural areas).

2.1.3 Maintain good working relationships with applicants and those members of the community with an interest in particular development applications.

2.1.3 Monitor development construction works to ensure compliance with planning permits and, if necessary, commence enforcement procedures.

Planning and Projects:

2.1.4 Work with the State Government to finalise a compliant draft King Island Local Provisions Schedule as part of the Tasmanian Planning Scheme and assist the Tasmanian Planning Commission with its assessment and community consultation.

2.1.6 Monitor development trends and as required, update Council's King Island Land Use Strategy to support future amendments to the planning scheme.

2.1.7 Participate in the development of Tasmanian Planning Policies by the State Government and the review of the Cradle Coast Regional Land Use Strategy to ensure compatibility with the island's land use and development circumstances.

2.2 Building and Plumbing

10-Year Goal

To continue to ensure compliance with the *Building Act 2016* and building and plumbing regulations.

Strategies

Service and Compliance:

2.2.1 Maintain and administer systems to receive, process and file applications and associated documentation related to building and plumbing works.

2.2.2 Administer building and plumbing systems in accordance with statutory processes and requirements.

2.2.3 Maintain good working relationships with builders, plumbers, building surveyors and relevant stakeholders in administering building and plumbing permit systems.

2.2.4 Inform those initiating building and plumbing work of the statutory processes and requirements.

2.2.5 Support the Permit Authority with continual learning in order to meet licencing obligation.

2.3 Public Health and Environmental Management

10-Year Goal

To continue to ensure compliance in the implementation and enforcement of legislations meets our statutory public health and environmental health obligations.

Strategies

Service and Compliance:

2.3.1 Develop and implement strategies to promote and improve public health: and

2.3.2 Ensure that the provisions of the *Public Health Act 1997* are complied with: and

2.3.3 Carry our any other function for the purpose of this Act, by the Minister or Director

2.3.4 Continue to carry out any function under the Public Health Act 1997 in accordance with any relevant guidelines

2.4 Dog and Animal Control

10-Year Goal

To facilitate and encourage responsible dog, and animal ownership in accordance with state legislation, regulations, and Council's policies.

Strategies

Service and Compliance:

2.4.1 Provide ranger services to respond to dog and animal control complaints and issues in accordance with legislative requirements.

2.4.2 Continue to implement Council's dog management plan.

2.4.3 Inform dog and stock owners of their responsibilities and communicate authorised information provided by relevant state government authorities, professionals, and community organisations.

2.4.4 Maintain good working relationships with state government authorities and community organisations regulatory stakeholders, including, Department of Premir and Cabinet, Department of Natural Resource & Environment, Cradle Coast Authority, Parks and Wildlife Services and BioSecurity Tasmania

Planning and Projects:

2.4.5 Maintain an up-to-date dog management policy and plan in consultation with the community.

2.4.6 Council will investigate the feasibility of creating a management strategy for cats on the Island.

2.5 Emergency Management

10-Year Goals

To continue to support emergency service, professionals and community volunteers plan and prepare for, and respond and recover from, emergencies.

Work with state government authorities to inform the community of potential risks and appropriate actions to prepare for and take in the event of an emergency.

Strategies

Service and Compliance:

2.5.1 Administer and maintain compliance with emergency management structures, systems and requirements in State and Commonwealth government legislation.

2.5.2 Maintain a strong network with state government authorities and community volunteers to coordinate emergency management planning, resource allocation, training, and services.

2.5.3 Inform the community of authorised emergency management information and encourage residents and businesses to prepare and act when an emergency event occurs.

2.5.4 Issue abatement notices to private property owners to ensure public safety

Planning and Projects:

2.5.5 Identify and raise awareness of the island's remoteness and the need for appropriate emergency management plans and resources.

2.5.6 Maintain up-to-date emergency management plans.

2.5.7 Develop the Currie Town Hall as a fit-for-purpose evacuation centre.

2.5.8 Council develop a program for planning and on-going maintenance of firebreaks, particularly in the town areas.

2.6 Environment Risks and Climate Change

10-Year Goal

Council's operations in concert with Landcare and Biosecurity and other associated bodies incorporate environmental values that are important to the people of King Island and develop processes and procedures to better protect these identified values.

Strategies

Service and Compliance:

2.6.1 Investigate and support mitigation measures and controls to be applied to minimise negative environmental impacts associated with Council assets

2.6.2 Provide mechanisms for compliance and applicable policies, approval, licences, permits and legislation, where applicable

2.6.3 Council will work together with Landcare, Industry groups and relevant State Departments to address the threats to the natural environment on King Island, such as climate change initiatives, waterways, public space and weed management

Planning and Projects:

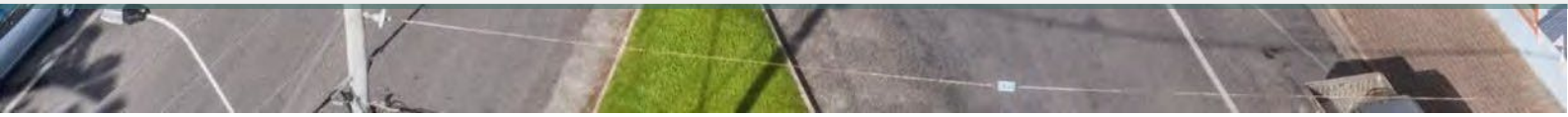
2.6.4 Advocate to off-island agencies for funding and increased resources for King Island Landcare

2.6.5 Review the Biodiversity Management Plan

2.6.6 Council will continue to support King Island Landcare

2.6.7 Investigate the feasibility of employing an Environmental Office

Function 3:
Facilitation of Sustainability



3.1 Community and Social Development

10-Year Strategic Plan Goal:

Council's community development and social wellbeing aims to generate outcomes that enable the community to come together to be active, to participate, to engage and to be supportive and sustainable; to develop active environments in which people live, work, play and invest.

Strategies

Services and Compliance:

3.1.1 Support and engage actively with community of all ages, interests, and abilities.

3.1.2 Actively facilitate the engagement of the community in setting council policy and strategic direction to inform decision making

3.1.3 In all community consultation, consider the range of stakeholders and implement consultation processes that responds to the different needs of each group.

3.1.4 Continue the annual community assistance and sponsorship program to support community-based development activities and events.

Planning and Projects:

3.1.5 Develop a Community Development and Social Wellbeing Plan for strengthening and connecting with the community

3.1.6 Develop a Communications and Engagement Plan which outlines levels of public participation and decision-making of Council

3.1.7 Work collaboratively with government and non-government agencies to address dynamic and emerging needs for social support structures, services and programmes for all demographics of the community

3.2 Heritage, Arts and Cultural Development

10-Year Strategic Plan Goal:

To encourage and support local arts, cultural and heritage activities to facilitate strong community and economic development outcomes for King Island.

Strategies:

Services and Compliance

3.2.1 To facilitate partnerships with other agencies to bring arts and cultural resources to King Island

3.2.2 To support a community-driven program of arts and cultural activities and events

3.2.3 Nurturing the Islands dynamic and creative resources while raising awareness and inclusion for all abilities and age groups

3.2.4 Provide appropriate support to community and volunteer-led arts and culture activities, including the King Island Cultural Centre, King Island Historical Society, King Island Dramatic Society and the King Island Boathouse

3.2.5 Facilitate the use of arts, culture and heritage in developing individual and community wellbeing by Council agencies and third-party organisations

Planning and Projects:

3.2.6 Develop stakeholder relationships to promote the development of a Cultural Centre Precinct

3.3 Environmental and Resource Management

10-Year Strategic Plan Goal:

Collaborate with industry, state and federal government stakeholders to maintain the sustainability of King Island's environment and natural resources.

Strategies:

Services and Compliance

3.3.1 Continue environment protection and compliance, with quarry, Environmental Protection Notices (EPNs) and Environmental Management Plans (EMPs)

3.3.2 Continue asset management and maintenance for quarry life plans, operations, including end of life and rehabilitation planning

3.3.3 Working with the community and stakeholders to maintain requirements of rock and aggregate products to inform Council's forward planning and commercial services

Planning and Projects

3.3.4 Co-operative negotiate with the Dolphin Tungsten Mine, formerly the King Island Scheelite Mine (prior to operational) an agreement which outlines for both parties, the safe, effective, and efficient provision and supply of aggregate supply and crushing for construction.

3.4 Economic Development

10-Year Strategic Plan Goal:

Continue to encourage and facilitate the sustainability and diversification of the economy, investment in local business and industry development, employment creation and skills training and protection of the nationally and internationally recognised King Island brand.

Strategies:

Services and Compliance

3.4.1 Gather and review data on economic drivers for King Island to identify priority areas for actions

3.4.2 Continue to lobby state and federal government for the provision of a fair and equitable standard of telecommunications and internet service across King Island

3.4.3 Advocate and make connections with relevant state and federal bodies to develop an island housing strategy

3.4.4 Increase access to on-island skills, training and development

3.4.5 Promote, support and investigate opportunities to seek private sector investment opportunities on the island.

3.4.6 Support the development of King Island as a destination for visitors

3.4.7 Advocate for improvement to sea, air, logistics and state roads on King Island

Planning and Projects

3.4. Continue to progress the Regional Connectivity Program (RCP) for Telecommunications Infrastructure upgrades on King Island, through stakeholder /partnership relationships.

3.5 Sport and Recreation Development

10-Year Strategic Plan Goal:

Encourage and support active participation by residents of all ages, abilities and demographics and help facilitate the goals and strategic investment priorities in the King Island Recreation Plan: December 2019.

Strategies

Services and Compliance

3.5.1 Develop strategies and infrastructure for sustainable service provision

3.5.2 Advocate for adequate resourcing for recreation opportunities on Island

3.5.3 Through Council policies improve participation and sports development opportunities

3.5.4 Provide access to quality information and promotion of existing facilities and activities

Planning and Projects

3.5.5 Deliver a network of well managed tracks and trails

3.5.6 Incorporate high quality landscape amenity and functionality of streetscape and public spaces in future plans

Function 4:

Administration of Council Governance, Management and Operations

4.1 Governance, Management and Operations

10-Year Strategic Plan Goal:

For Council to have the required staffing levels to maintain statutory, compliance and legislative requirements, as well a team of highly skilled, innovative, and multi-disciplined members.

Strategies:

Services and Compliance

4.1.1 Provide high quality professional governance, advocacy and leadership together with effective administration of Council's resources

4.1.2 Provide consistent, accountable, transparent and effective governance of the King Island Council

4.1.3 Work on the long-term financial viability planning for the municipality

4.1.4 Support, develop and employ skilled, experienced, accountable, community-minded motivated staff members

4.1.5 Provide a succession plan for staff to ensure continuity of service

4.1.6 Utilise all communication mediums to deliver and inform the community and visitors

Planning and Projects

4.1.7 Align strategic priorities with staff member's workplans

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